



Montrose
PORT AUTHORITY

CHARTING THE UNCHARTED

Annual Review 2022/23





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Chairman's Report

The continued growth and development of Montrose Port is ensuring the security of local jobs, benefiting the local and wider economies and raising our profile not only with the local community, but in the country as a whole.

The year to March 2023 has seen the Port experience new record levels of activity and, in turn, produce outstanding financial and operational results. This has enabled us to re-invest in the Port's infrastructure as well as strengthen our ambitions to become a Net Zero operator.

Our Harbour Team and Pilots were able to handle an additional 30% gross tonnage from a total of 576 vessels and while a lot of this increase was driven by the offshore wind construction activity, we did experience growth

across all of the sectors we serve, especially the oil and gas sector.

This activity increase meant that we were able to double our operating profit as compared to the prior year and hence accelerate some of our planned re-investment.

Our involvement with the immediate local community continues to grow, and we are proud to be able to support numerous causes and organisations within the town and we will continue to do so in the years ahead. The Port lies at the heart of the community and it is vital that we maintain a supportive and collaborative relationship with what, after all, is our largest stakeholder.

The year had a number of notable milestones, all of which are highlighted

elsewhere in this report, but sandwiched between the arrival of the South Esk and the (final) departure of HMS Montrose, we had an event which was probably the most significant – the generation of the first power from Seagreen Offshore Wind Farm in August. This was the accumulation of years of planning and development and for Montrose Port to house the headquarters of the country's largest offshore development is something that we are immensely proud of.

We have an excellent and proactive management team, a diligent and capable workforce, a dynamic Board of Directors and we look forward to continuing to grow and develop the Port for the benefit of our community, our stakeholders and indeed for the country as a whole.

A portrait of Peter Stuart, the Chairman, smiling. He is wearing a dark blue suit jacket over a light blue button-down shirt. He is standing in front of a large window with a view of a sunset or sunrise over a body of water.

Peter Stuart, Chairman



Chief Executive's Report

Our exceptional growth and achievements over the past year are a true testament to our dedication and strategic vision. We have not only surpassed our forecasts but also solidified our position as a key player in the offshore wind sector and been able to create valuable job opportunities for our region.

To have a 36% increase in revenue, the highest ever revenue result we have ever achieved in port history is phenomenal. This achievement owes its success not only to the burgeoning offshore wind industry in our neighbouring waters but also our steadfast contributions to the oil and gas and general cargo sectors. None of this would have been possible without the unwavering commitment of our dedicated team who have been

instrumental in driving this growth and I am forever grateful for all their hard work.

We would also like to extend our gratitude to our board whose input has helped us accomplish this success. Their wide ranging expertise and knowledge consistently provides invaluable guidance to our senior leadership team.

We are currently in the process of installing shore power which is an initiative we were very proud to announce this year. Our joint venture partnership with industry leaders, Plug, will enable us to offer this cutting-edge facility to our clients, further highlighting our commitment to the energy transition and our position as a renewables hub in the

region. For Montrose to be the first port in Scotland to offer this facility to vessels servicing the energy sector is an incredible opportunity and showcases our forward-thinking approach.

Other significant investments made this year were our brand new £800,000 pilot boat, South Esk, and over £350,000 into our new decommissioning base. South Esk's arrival is particularly noteworthy as it marks the first time in our port's 200-year history that a purpose-built pilot boat has been commissioned. We gladly welcomed her home just in time for Christmas and she is a critical investment into the improved safety of our team.

In line with our trust port status, it is

not only our port infrastructure that we have invested in considerably. This year, we proudly donated over £92,000 to 41 different local and regional causes. Being a port that is deeply embedded within our town and community, we recognise our responsibility in supporting and investing in it which is why we will maintain doing so and are excited to see even more causes benefit from our future business success next year.

As we move forward, we will continue to expand as a port and as a source of livelihood for our community. Our commitment to investing in both our infrastructure and community remains resolute, ensuring that Montrose continues to thrive as a hub of economic activity, growth and innovation.

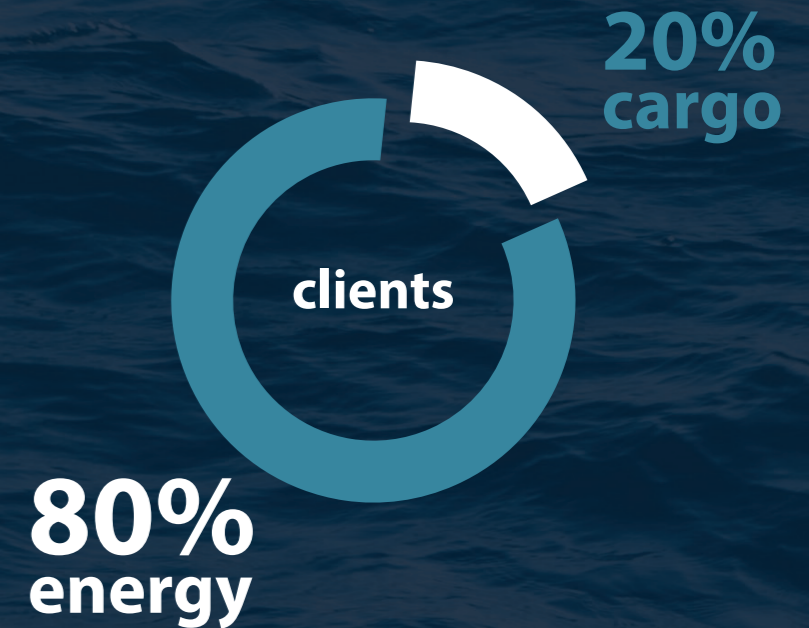
Captain Tom Hutchison, CEO

Our Year at a Glance

£ 8 MILLION
TURNOVER
(HIGHEST IN OUR HISTORY)

2,943,029
TONNES
VESSEL GROSS
TONNAGE

576
vessels
+ 53 from last year



323,592
IMPORTED +
221,238
EXPORTED

544,831
TONNES OF CARGO
IMPORTED & EXPORTED

£92k
in local
sponsorships
& donations

LARGEST
chain & anchor
port globally

£1.2 MILLION
investment in
Capex 2022-23

Meet The Board



PETER STUART, CHAIRMAN

Peter has been a board member since 2015 and has worked in the oil and gas sector for over 40 years. He has been working in advisory and executive management capacity with oil and gas private equity firm SCF Partners for over 25 years, including five spells as acting CEO of portfolio businesses. He was made Chairman of the Board in 2021.



HAMISH WATT, VICE CHAIRMAN

As a lawyer who started his own legal practice in Montrose in 1979, Hamish specialises in civil/criminal court cases, employment, corporate and damages actions. On retiring in 2015, Hamish became a consultant and joined the board in 2016. He became Vice Chairman in 2021 and is committed to assisting the continued phenomenal development the Port has seen in recent years.

PAUL BOATH, BOARD MEMBER

Paul is a Chartered Engineer and Fellow of the Institution of Marine Engineering, Science and Technology. With a career spanning over 30 years in the offshore energy sector, Paul's ambition for Montrose Port is to assist it through the energy transition from a significant hydrocarbon base to a renewable energy port.



TOM BRIGHTON, BOARD MEMBER

Tom joined the board in 2020, having worked in the oil and gas industry for over 36 years. He currently works part-time as an independent consultant to the international energy sector, with his main role being UK Energy Advisor for not-for-profit trade organisation, Norwegian Energy Partners. His extensive experience with oil and gas development projects as well as decommissioning (wells and facilities) projects are well aligned with his aspiration to support Montrose Port in playing an active part in the UK energy transition.



FIONA SCRIMGEOUR, BOARD MEMBER

Fiona is a Master Mariner having sailed deep sea with a number of different shipping lines and on a variety of different vessel types such as BP Shipping's tankers. Having come ashore in 2013 to raise her family, she currently works for BP Exploration in Aberdeen as a Marine Operations Advisor and joined our board in 2016.



HARRY KNOX, BOARD MEMBER

Harry has been involved in the offshore shipping industry for over 20 years. In 2019, he commenced his current role as Managing Director with VShips Offshore in Aberdeen and sits on the board of the Merchant Navy Training Board. He is also a former Chairman of the Aberdeen Maritime Branch.



SUSAN SMART, BOARD MEMBER

Susan is a native to Montrose who joined the board in October 2022. Recently retired following a 30+ year career in the upstream oil and gas industry, Susan brings a wealth of experience to the board which includes workforce development, strategic planning and stakeholder management. Susan's ambition for Montrose Port's future is that it continues to be a significant employer as well as bringing economic prosperity to the town and wider community.



GRAHAM PENMAN, BOARD MEMBER

Joining the board in October 2022, Graham brings more than 35 years of engineering, operations and project management experience to the role having worked in both the oil and gas and marine industries. Graham's advanced knowledge of subsea installation engineering, vessel fit-out and mobilisations will aid in his support to solidify Montrose's status as a port of choice for renewable energy, oil and gas and decommissioning as well as retain core industries and promote the creation of local jobs.



EILIDH SMITH, BOARD MEMBER

New to the board in October 2022, Eilidh is an Unlimited Master Mariner with over 15 years seagoing experience both deep sea and closer to home. With experience in the ports industry and the Port Marine Safety Code in general, Eilidh currently works as the Marine Assurance Manager for Offshore Operations & Maintenance at ScottishPower Renewables. In her role as one of our board members, Eilidh would like to see Montrose Port Authority further establish itself as the main hub port for renewable operations and maintenance on the East Coast of Scotland.



Our People

DEVELOPING THE TEAM

We are delighted to reinvest our profits not only into our local community and infrastructure as a trust port, but also into our hard working and dedicated team who keep the port running as efficiently and safely as it does.

We strengthened our senior management team this year with the promotion of two of our marine pilots, Ross Marshall to Harbour Master and Angus MacAulay to Deputy Harbour Master.

As we are continuing to establish ourselves as a major operations and maintenance hub for offshore energy in the region, Tom, who had been the Harbour Master since 2015, seized the opportunity to pass over the mantle and promote Ross and Angus to take over his Harbour Master responsibilities, allowing him to focus on the Port's future growth in his role as Chief Executive Officer.



ROSS MARSHALL
Harbour Master



ANGUS MACAULAY
Deputy Harbour Master



ELLIE EMSLIE

Ellie Emslie was welcomed as our newest member to the team over the summer. We wanted to give a school leaver the opportunity of a key role within our small, dynamic and friendly team as a trainee and are delighted to welcome Ellie into the MPA fold as a Trainee Office Administrator.



(Left to right) Ross Marshall, Tom Hutchison and Angus Macaulay

We are so pleased to be able to develop pilots into these management roles, particularly as our client base continues to diversify here at Montrose. Knowing that the daily marine activities are handled is a great help to me and I have every faith in Ross and Angus as they take on their new duties.

Tom Hutchison



Our Commercial & Business Manager, Lynn Sayer, graduated from the University of Dundee with Distinction in November 2022. Lynn undertook a graduate apprenticeship through the Port obtaining a Bachelor of Science: Business Management (with Industrial Experience) degree.

Lynn is a credit to Montrose Port Authority. To gain her degree with Distinction whilst still carrying out her full-time job at such a high level is incredible. We are so proud of her for graduating and all the fantastic projects she drives forward here at the Port.

Tom Hutchison

We also like to extend development opportunities to those in our community.

Over the summer, we had Mechanical Engineering university student Lydia join us for some work experience to gain insight into port operations and an experience of a real working environment.



Our Impact

WE RECOGNISE THE PROFOUND RESPONSIBILITY WE HOLD WITHIN OUR COMMUNITY.

Embracing our role as a trust port, we offer support to our community in a variety of ways. This past year we contributed over £92,000 in donations and sponsorships to over 41 local causes, projects and charities through our port community fund.

£92,681

donated to over 41 local causes



ECONOMIC IMPACT STUDY

Beyond supporting our community significantly, we also ensure that we fulfil our role in championing economic prosperity for our town and wider region as we continue to expand as a source of livelihood for our community.

At the end of 2022, we had an economic impact study conducted by Beaver Economics.

The results found that the port directly and indirectly sustains 384 permanent, full-time employees, generating £13.6m in annual salaries and £25.7m net GVA to the regional economy.

At a national level, these numbers magnify contributing £16.9m in net income effects and £36.4m net GVA to Scotland.



These figures are robust estimates based on information from companies who work within and with the port directly and I'm confident they represent a strong, conservative quantification. I'm even further confident that these figures will increase in six months time with the arrival of new companies on the port estate. We have a strong baseline to track future impacts, especially as the port and the businesses it works with continue to grow and contribute more.

Neil MacCallum, Managing Director of Beaver Economics

Our Port Community

We are committed to consistently enhancing our port infrastructure, implementing improvements that yield benefits for all our stakeholders, and ensuring sustained development.



NEW TENANTS

Dundee-based Coast Offshore opened a satellite office in Inchbraoch House on the port estate. The team at Coast Offshore provide skilled, technical project delivery solutions to the renewable energy industry. With safety as a fundamental priority, their objective is to supply highly competent and trained personnel with the correct skills for their client's project tasks such as diagnostics, repairs, maintenance, installation, inspection, or troubleshooting, primarily on wind turbines.

Coast Offshore also provide Global Wind Organisation (GWO) training, which offers local people a kickstart into a career within the wind industry. As Montrose Port continues to expand our position as a major operations and maintenance hub for the renewables sector on the East Coast of Scotland, we are delighted to have Coast Offshore and their team of experts join our port community.

UHL FOCUS

We also had the pleasure of welcoming our largest gross tonnage cargo vessel into Montrose ever this year, the UHL Focus. It has a gross tonnage of 16,732 tonnes and brought chain from China



WATCH HER
FINAL FAREWELL HERE!



FINAL FAREWELL TO HMS MONTROSE

Montrose Port was honoured to welcome HMS Montrose as her last port of call ahead of her decommissioning in April 2023. The Type 23 Duke Class Frigate, which has sailed over 400,000 miles since her launch in 1992, visited her affiliated town of Montrose from 11th – 14th March 2023. She was greeted by members of Angus Council, RNLI Montrose and Montrose Port Authority, with members of the public lining the beaches of Montrose and Ferryden to watch her arrival into the town for the very last time.

As part of her farewell visit, the ship lowered her gangway and welcomed over 5,000 visitors on Sunday 12th March for guided tours and a chance to meet the crew.

A reception and capability demonstration was held on the last night of the ship's visit, hosted by the Naval Regional Commander, Brigadier Andy Muddiman ADC RM, and Commander Claire Thomson OBE, welcoming local dignitaries and the Duke of Montrose onto the ship one last time. The evening ended with a sunset ceremony with the lowering of the Ensign.

This final visit was the sixth time the ship had visited her affiliated town in her 30-year career and marks the end of an era both for the Royal Navy and for the town of Montrose who had very much seen the ship as part of their community.



SEE THE LOWERING
OF THE ENSIGN



Image credit: Neil Urquhart Photography

BALMORAL COMTEC'S MONTROSE FACILITY

We have invested a six-figure sum into an advanced composites facility on-site, developed by Aberdeen-based Balmoral Comtec. This facility is geared towards the production of large-scale components for the offshore energy sector such as subsea and wellhead protection, wave energy structures and manifold covers.

Balmoral Comtec chose Montrose for its quayside facility in order to service the offshore industries more effectively as it strengthens its commitment to the wind, wave and tidal energy sectors, showcasing Montrose's ideal location for these industries.

30-40 skilled and semi-skilled jobs will be created initially with more expected as this branch of the business grows.

MPA CEO Tom Hutchison, Balmoral Chairman and Managing Director Sir Jim Milne CBE, MPA Chairman of the Board Peter Stuart and Balmoral Comtec Subsea Test Centre General Manager Derek Weir



We are delighted to have reached this stage of our expansion at Montrose so quickly. The facility is operational now and we are completing product prototypes on site and hope to welcome clients to view our capabilities very soon. While the offshore renewables sector is moving apace this facility will also service the traditional offshore energy market with large scale advanced composites structures.

Sir Jimmy Milne CBE, Balmoral Chairman & Managing Director

Our Partners 22/23



Update on

OUR FLAGSHIP OFFSHORE WIND CLIENT

Seagreen's Operations & Maintenance base at Montrose Port has been operational since the repurposed building completed construction in December 2021. Located at the Port's South Quay, the base includes a two-storey operations building, repurposed warehouse, 50m high communications mast, and a pontoon for crew transfer vessels travelling to the Seagreen site.

The offshore field for Scotland's largest wind farm, which is a £3bn joint venture between SSE Renewables at TotalEnergies, is in its final phase of construction and made major milestones throughout the year:

The Seagreen Community benefit fund was set up to help those communities which were impacted by the construction of Seagreen. We want the fund to help leave a legacy for these communities and realise local people's ambitions to support projects and organisations in their areas.

Craig Mullen, SSE Renewables' Community Investment Manager

August 2022

First power generated from field

September 2022

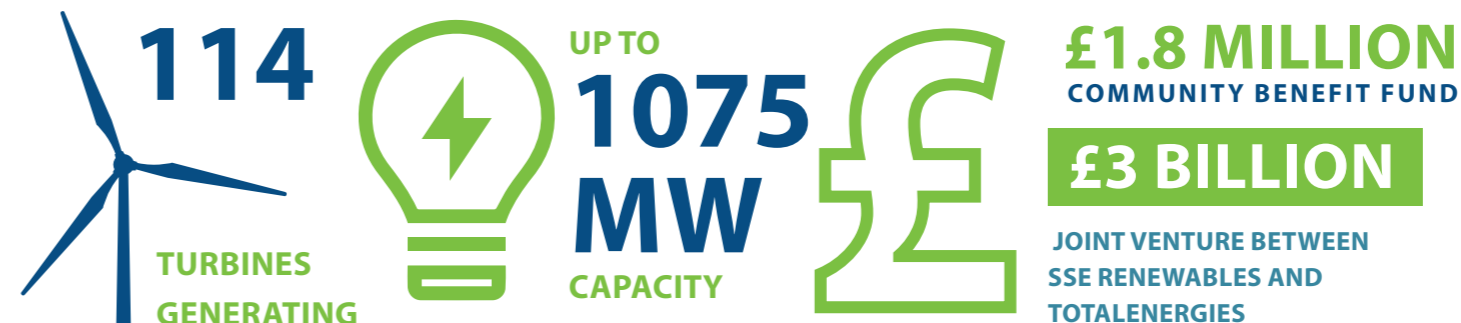
Over 50 of the jacket foundation substructures installed

October 2022

Half of the 114 turbines installed

March 2023

Seagreen's SOV, Edda Brint, arrives at Montrose Port



DID YOU KNOW?

The 10MW Vestas turbines installed at Seagreen are the most powerful turbines in Europe.



54 TONNES OF RECYCLED STEEL USED IN O&M BASE CONSTRUCTION

SAVING **99 TONNES** OF CO₂



SEAGREEN'S COMMUNITY SUPPORT

Organisations across Angus have been benefitting from the **£1.8million community fund** that was set up in the name of Seagreen. Local charities and causes such as RNLI Montrose and Arbroath Cliff Trail have already benefited. We are excited to see what other local projects they fund in the future.

Seagreen has also committed **£400,000 fund** to focus on supporting development of Science, Technology, Engineering and Maths (STEM) skills.



27km off Angus coast

EDDA BRINT

Montrose Port was honoured to welcome Edda Brint, Seagreen's brand new, state-of-the-art Service Operations Vessel (SOV) at the end of March 2023. She is 82 metres in length, and has been designed and built to order for offshore wind operations at Seagreen.

Accommodating up to 60 personnel, the vessel features a motion-compensated gangway system enabling it to land on any kind of offshore facility and has been prepared for future zero-emission operations due to its hybrid hydrogen power capability which we are delighted to hear.

The innovative vessel, built in 2022, will help support safer and more efficient operations and will visit Montrose Port every two weeks throughout the 15-year contract. The SOV includes a hospital/sick bay, gym, day room and game room.

Produced by Norwegian offshore wind service vessel company Edda Wind, the SOV secured a 15-year contract with Vestas to perform operation and maintenance work for Seagreen.



Investment & Innovation

2022/23 WAS A SIGNIFICANT YEAR FOR THE PORT IN TERMS OF INVESTMENT.

With the world opening up again after the pandemic, the MPA team was able to invest wider by attending global key events such as:

- British Ports Association Conference
- Scottish Renewables Offshore Wind Conference
- Floating Offshore Wind Conference & Exhibition
- Subsea Expo
- WindEnergy Hamburg
- Seatrade Cruise Med in Malaga

We were also excited to welcome offshore wind delegates from a number of different countries to tour our port as we are the Operations and Maintenance (O&M) base for what will be Scotland's largest wind farm, Seagreen. These collaborative initiatives with other countries foster a profound exchange of expertise and insight, enabling the exploration and adoption of best practices, innovative technologies, and effective strategies.

Such cross-border interactions not only amplify the collective understanding of offshore wind operations but also contribute to the growth and advancement of the entire industry on a global scale.

By uniting diverse perspectives and experiences, these knowledge sharing visits propel the development of sustainable solutions, enhance safety measures, and drive economic progress within the offshore wind sector whilst also contributing to the energy transition, a role Montrose Port takes very seriously and fulfils proudly.

We have invested over £350,000 into our new decommissioning base



NEW PILOT BOAT

In December 2022, our new pilot boat, named South Esk, made her maiden voyage home from Youghal, Ireland where she was built by Safehaven Marine.

The new boat is an Interceptor 48 model pilot boat and was an £800,000 investment by the port. She completed her sea trials at the Port of Cork and then made her journey home to Montrose by travelling across the Irish Sea to Oban, around the top of Scotland and down the East coast.

It is the first time in the Montrose's 200-year trust port history that a purpose-built pilot boat has been ordered as all previous pilots boats have been converted from lifeboats. South Esk is quieter for neighbouring households and much more fuel efficient, reducing emissions which is a priority for us as we work towards our aim of becoming the greenest port in Scotland.

We chose to invest in this new boat as it has state-of-the-art equipment, self-righting capabilities, man overboard rescue equipment which ultimately improves safety for the port's marine team. Other notable features are the forward cabin which has bunks allowing the marine team to rest during extended night time operations, also providing increased seating capacity that can be used in an emergency, or when additional passenger seating is required.

South Esk is an investment into the improved safety of our team and assures that we offer the best possible range of facilities and services to our port users. Our pilotage service runs 24 hours a day and in all types of weather, so it is vital to ensure the safe transportation of our pilots to and from visiting vessels.

The new pilot boat was an £800,000 investment for Montrose with crew safety in mind.



WATCH SOUTH ESK'S
ARRIVAL HOME



I welcome the ongoing role Montrose Port Authority is playing in the transition to a greener economy and delivering Scotland's ambitious Net Zero targets. Providing a clean energy source for the industry's vital North Sea supply vessels is an important step towards that aim.

Michael Matheson, Cabinet Secretary for Net Zero, Energy and Transport at The Scottish Government (2018-23)

Business

Montrose Port to achieve Scottish first in £1m investment plan

by Rob McLaren December 9 2022, 5:55am

Share Comment 0

The Port of Montrose will be the first in Scotland to be able to provide shore power to ships under a £1 million investment plan.

Shore power supplies energy from the grid to ships berthed in port. It means internal auxiliary engines can be switched off and fuel emissions reduced.

Montrose Port Authority has entered into a 50:50 joint venture with Plug Shore Power Ltd to deliver the project.

Montrose Port Authority chief executive Tom Hutchison said: "This furthers our commitment to the energy transition and our position as a renewables hub.

"We have taken the decision to invest in shore power at this early stage as we are confident there is an industry demand with a large number of our regular visiting vessels using these facilities at ports outwith the UK.

SHORE POWER

Montrose to become the first Scottish port to provide shore power to the energy sector.

Leading the way for green shipping in the UK, we are thrilled to partner with Plug Shore Power Ltd in a 50/50 joint venture to become the first Scottish port to offer shore power to offshore energy vessels. This partnership will see an initial investment of £1 million into the joint venture which will be named Plug Montrose Ltd.

Shore power is an alternative energy source for ships to use while they are berthed in port. A supply of electricity from the grid is offered to vessels at berth which means that internal auxiliary engines can be switched off and fuel emissions reduced.

The installation of shore power is a commercial decision we have taken at this early stage without any financial funding support as we are confident that there is an industry demand for it with a large number of our regular visiting vessels using these facilities at ports outwith the UK. As a traditional port in the heart of our town, it is also vitally important that we do what we can to reduce emissions and improve air quality. Embracing this responsibility signs with our values and by implementing shore power, we will be able to realise these environmental goals.

Plug Shore Power Ltd, who MPA is collaborating with in this venture, is the UK-based branch of Plug AS which has partnered with several Norwegian ports to build shore power since its first project in Bergen in 2018. Plug is owned by Western Norway's largest renewable company Eviny, and Montrose is the first port in the UK that the leading shore power company has chosen to partner with.

Through their experience with Bergen, Plug have seen almost a 100% increase in new vessels being able to connect to the facilities there each year so the demand at Montrose is expected to increase over time. The new facility would see a significant reduction of CO2 at Montrose which will be tracked through Plug's bespoke administration system.

We hope that the installation of shore power will inspire other ports to do the same and aim for a more environmentally friendly and cleaner operation, contributing towards a greener economy and Scotland's ambition Net Zero targets.

The installation of the facility to berths 1 and 2 is due to be completed and operational by early 2024.

Safety & Sustainability

SAFETY IS AT THE HEART OF WHAT WE DO

Our number one priority at Montrose Port is to ensure the health, safety and welfare of our port users and staff. It is the continued dedication of our hardworking team that makes Montrose the safe port it is to work at.



International Organisation for Standardisation

We committed to enhancing our safety management further this year by achieving our certification in May 2022 for ISO 45001:2018 Health & Safety Management and ISO 14001:2015 Environmental Management.



INNOVATION FOR PORT SAFETY

It was an honour to receive the Innovation for Port Safety Award at the 2022 Multimodal Awards alongside one of our longest-standing tenants, Baker Hughes. We were especially proud to be the only Scottish shortlisted across all categories. This award is a testament to the diligence of both teams.



SAFETY EXERCISES

We undertook an incident management exercise in partnership with multiple agencies in August 2022. It is important for us to do these exercises to ensure our team is meticulously prepared for any type of incident.

Briggs Marine, a leading provider of marine and environmental services, conducted the exercise for us and we thank them for helping us maintain our stringent levels of environmental safety here at Montrose Port.

OUR SUSTAINABILITY COMMITMENT

As an EcoPort member, we are conscious of and accountable for the impact we have on our community and environment.

We are determined to do our part to contribute towards the energy transition and Scotland's ambitious Net Zero targets. We have been taking action now to improve our energy efficiency, significantly reduce our carbon footprint and safeguard the Port for future generations to come. The current installation of Shore Power is one of our biggest strides towards this.

With our unrivalled location and direct line of access to North Sea Wind Farms, Montrose is leading the way with the energy transition and is fast becoming the go-to renewables hub in the region, particularly with our aim of becoming the greenest port in Scotland.

WHAT WE HAVE DONE HVO FUEL

All MPA vehicles and plant technology has made the switch to Hydrotreated Vegetable Oil (HVO).

The use of HVO fuel allows Montrose Port Authority to dramatically lower our carbon footprint and reduce the emissions of our operations. In fact, the use of HVO fuel reduces the carbon emissions of our vehicles and plant technology by up to 90% compared to the use of regular diesel. This is another step towards our goal of reaching net zero in line with Scotland's ambitious 2045 targets.

EV CHARGERS

We have installed 8 electric vehicle charging stations on the port estate for port users and staff to utilise.



ECO PORTS

WORKING TOWARDS NET ZERO EMISSIONS

WHAT MORE CAN WE DO

- We aim to change our vehicle fleet to electric vehicles
- Install solar panels onto the roof of our main office building
- Use of alternative fuels
- Engage with supply chain and stakeholders
- Looking into powering the port with a land or sea turbine

Port Marine Safety Code (PMSC) 2022-23

We are committed to the implementation and compliance of the Port Marine Safety Code (PMSC). The Port's Integrated Management System (IMS) harmonises HSE and PMSC compliance and together with the Port's Safety Plan, establishes a commitment to the safety of all our stakeholders, the environment and the wider public.

An external audit was completed in January 2022 by the port's independent Designated Person as required by the PMSC. The IMS performance was assessed and reported to the Board by the port's Designated Person.

My Compliance has continued to develop into an established compliance management tool for the Port. The system continues to strengthen the Port's abilities to monitor performance and continuously improve our safety standards.

We continue to hold port user meetings and stakeholder consultation sessions alongside our regular marine safety meetings to address both policy and operational matters.



Port Facility Security Plan (PFSP)

Montrose Port Authority is committed to its responsibility to comply with the International Ship and Port Security Code (ISPS) and we diligently uphold our Port Facility Safety Plan.

To maintain the highest standards of security, our Port Facility Security Officer conducts routine security meetings, exercises and inspections in collaboration with the Department for Transport and Border Force. This ongoing partnership ensures that all security protocols are consistently met and upheld at the highest level.



Digital Engagement

WE HAVE BEEN ENHANCING OUR DIGITAL PRESENCE TO ENGAGE WITH OUR COMMUNITY MORE EFFICIENTLY.

With the help of local marketing agency, Due North Creatives, our Facebook, LinkedIn and Twitter channels have continued to thrive, enabling us to grow our vibrant online community organically. We were thrilled to share important experiences in our Port's history such as the final arrival of HMS Montrose into her namesake town before decommissioning to a much wider audience through Facebook Live. This commitment to sharing pivotal moments online will continue, as we aim to keep both our local and global community involved and well-informed.

As Due North Creatives manage our communications, they have issued press releases and orchestrated media days on our behalf through 2022/23. This has enabled us to share major milestones with the media such as the implementation of shore power and the arrival of our new pilot boat.

The coverage of these events has been extensive, resulting in a notable increase in web visitors, social media followers and overall outreach, strengthening our digital presence and community engagement.

Business

Jobs boost as Montrose facility targeting green energy sector opens for business

Aberdeen-based Balmoral Comtec is set to create dozens of jobs and target further green energy work after completing the installation of its manufacturing plant at a new facility at the port of Montrose.

By Scott Reid
Published 30th Nov 2022, 11:51 GMT
Updated 30th Nov 2022, 11:51 GMT

The company has invested a seven-figure sum in the quayside facility where large scale components for the offshore energy sector will be built. Composite products including subsea protection systems, wave energy structures and manifold covers will be produced at the facility. Bosses said the investment would help the business service the offshore industries more effectively as it strengthens its commitment to the wind, wave and tidal energy sectors.

The firm already provides protection products, as well as buoyancy and tethering systems to the offshore wind sector. The new manufacturing site **Montrose** will allow the company to deliver its large advanced composite products direct from shore to ship as the sector expands in the waters off the coast of Scotland and further afield. Between 30 and 40 skilled and semi-skilled jobs will be created initially with more expected as this area of the business grows.

Business

8 best pictures as new pilot boat makes spectacular arrival at Montrose Port

by Rob McLaren
December 22 2022

Vessels discharge water cannons and create a rainbow as the new pilot boat at Montrose harbour arrives. Image: Paul Reid.

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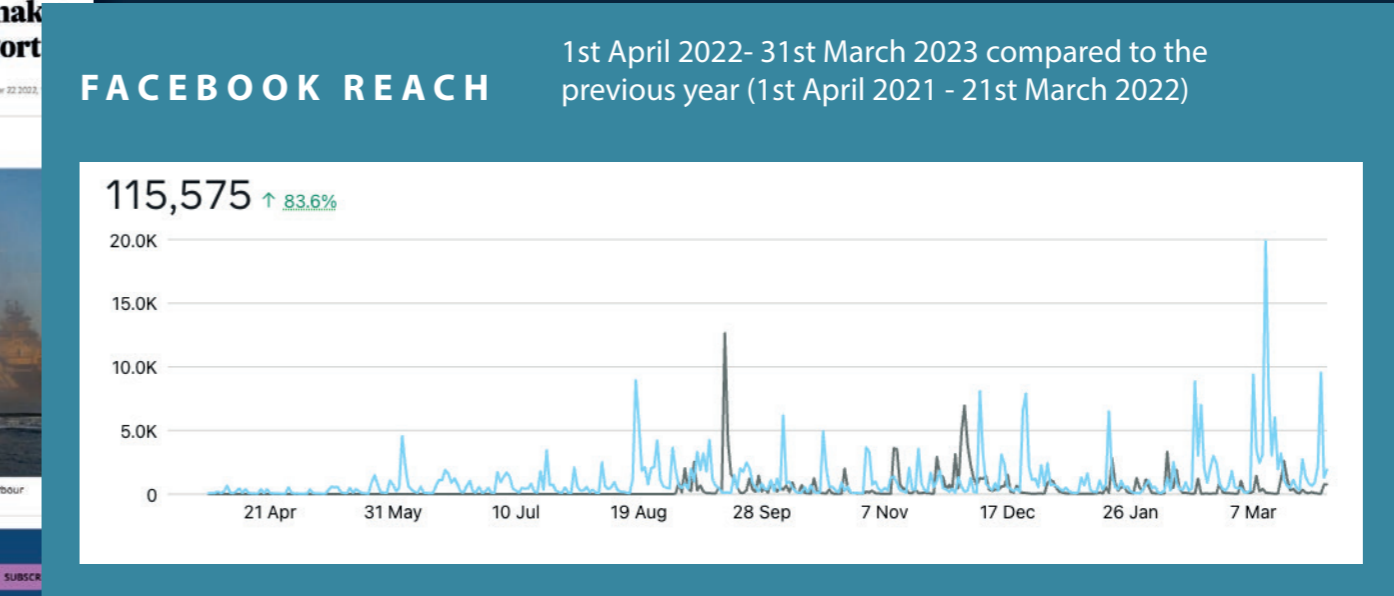
Montrose Port Authority's new £800,000 pilot boat was greeted with water cannons as it arrived on Thursday afternoon.

The Interceptor 48 model pilot boat was constructed by Safehaven Marine in Youghal, Ireland and completed its sea trials at the Port of Cork. It then made her maiden voyage to Montrose by travelling across the Irish Sea to around the top of Scotland and down the east coast. Pilot boats help guide incoming and outgoing vessels at the harbour. The vessel, named the South Esk, was guided into harbour by the town's lifeline old pilot boat.

New pilot boat welcomed into Montrose ...

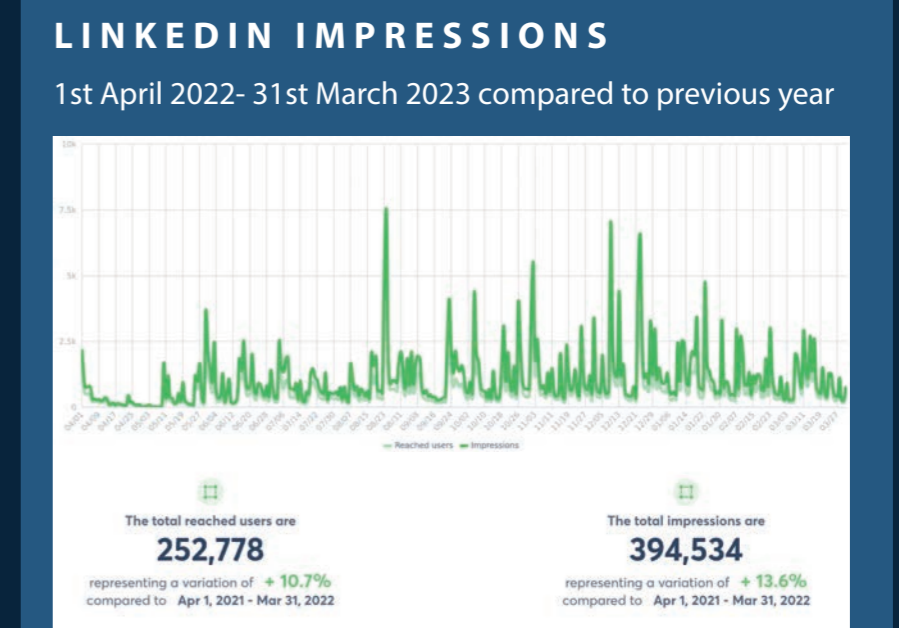
As it arrived the vessels in the harbour discharged their water cannons, creating a rainbow.

It is the first time in the Montrose's 200-year trust port history that a purpose-built pilot boat has been ordered. All previous pilot boats have been converted from lifeboats.



STV coverage of Montrose Port's Shore Power Announcement

Tom Hutchison
Montrose Port Authority



MPA WEBSITE STATS

June - Sep 2021
Users: 7,705
Page views: 71,144

June - Sep 2022
Users: 11,044
Page views: 87,754



Financials *2022/2023 SUMMARY*

The past year has been nothing short of extraordinary for Montrose Port Authority. We are thrilled that 2022/23 has seen the Port achieve its highest revenue figure in history.

Doubling our operating profit is a testament to our ongoing efforts to enhance our operational capabilities and efficiency. This significant achievement empowers us to reinvest in our port infrastructure and community initiatives at an even greater scale.

In addition to our financial success, we are proud to have made our largest contribution to our community through donations and sponsorships. This commitment

reflects our steadfast belief in giving back and supporting the prosperity of the communities we serve.

As we reflect on the successes of the past year, we look forward to building upon these achievements and continuing to serve as a cornerstone of economic growth and community development in the region.

| | 2022-2023 | 2021-2022 | Variance | (%) |
|-------------------------|---------------------|--------------|------------|-------|
| Turnover | £8,083,704 | £5,960,011 | £2,123,693 | 36% |
| Cost of Sales | (£3,693,702) | (£3,228,506) | (£465,196) | 14.4% |
| Gross Profit | £4,390,002 | £2,731,505 | £1,658,497 | 60.7% |
| Admin Expenses | (£1,711,212) | (£1,219,140) | (£492,072) | 40.4% |
| Operating Profit | £2,460,627 | £1,230,241 | £1,230,386 | 100% |



Montrose
PORT AUTHORITY

CHARTING THE UNCHARTED

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